



Focus Sport Media

BACKGROUND

The partners at CSM have worked with some of the major sport organisations and media companies in the world during the past twenty years. CSM is providing exclusive advisory in the fields of sport and media, linear and non-linear sport production and in sport betting related areas.

A LEADING SPORT AND MEDIA COMPANY FOR SPORT ORGANISATIONS AND MEDIA COMPANIES

Since 2014, we have worked alongside sport organisations to help them prosper in a quickly changing media landscape.

WE ARE:

INTERNATIONAL – a full service advisory team with offices in Sweden and in the UK.

FULL SERVICE – we are a holistic and comprehensive advisory practise, covering all stages of a media rights sales process.

CROSS BORDER – we have clients in a number of countries and specialise in international transactions in our industry.

INDEPENDENT – CSM is free of potential conflicts of interest and is exclusively controlled by its partners.



CSM brings extensive understanding and cross-sector knowledge. We have developed longstanding relationships with leading media and technology firms.

PROCESS MANAGEMENT

PRE-STUDY PHASE

- Collecting in depth market intel
- Benchmarking of comparable competitions and or products
- Analysing "best in class" tender models and processes
- Continuous screening of worldwide digital and streaming developments

O ANALYSIS PHASE

- Presentation of findings from pre-study phase
- Analysis of domestic media market with focus on Pay-TV, SVOD and digitalisation
- Defining timing and communication strategy for every potential bidder

TENDER PREPARATION

- Preliminary screening and assessment of interest with potential bidders
- Creation of the media rights packages
- Creation of the tender document with Commercial Sports Media counsel
- Determination of the tender strategy together with rightsholder
- During pre-study and analysis phase: "unofficial" talks with potential bidders to adopt strategy

TENDER EXECUTION

- Execution of media rights tender
- Analysis of received offers and determination of further negotiation
- Final negotiations with successful bidders
- Creation of contractual documents for successful bidders
- Contract negotiations with successful bidders
- Contract closing with successful bidders

LIST OF CLIENTS

ESPN	2015	Programming representation in the Nordics
0000000	2016	Consultancy report on video rights
BONNIER SHIL	2016	Media Advisor on behalf of SHL Biggest ever media rights deal in the Nordics
NEP PERFÖRM	2017	Advisory service for NEP on WTA tour production contract
Telia Company	2017	Media Advisor on behalf of Liiga Biggest ever media rights deal in Finland
2	2018	Media advisor on behalf of NTH Significant uplift of value in terms of license fee and production standard
250	2018	Consultancy report on future media value creation for ATP 250
G	2019	Currently the Media Advisor to the Norwegian Ice Hockey Association
Ŵ	2019	Currently the Media Advisor to the Finnish Ice Hockey Association
REP RCH	2019	CSM was advising NEP on the Acquisition of HDR



We believe our clients deserve experienced and fully engaged senior professionals. You are assured that the professionals' time and talents will be applied for your advantage throughout the engagement.



A SENIOR TEAM WITH A GLOBAL REACH

CSM is combining lengthy experience from the field of sport and media with working methology from investment banking. A number of investment banking specialists from Stella EOC are partners of CSM and at disposal for CSM's clients.

COMMERCIAL SPORTS MEDIA

Jonas Persson

CEO and Founding Partner 25 years of experience from sport and media in several leading positions. Founder of IEC in Sports and other media companies in the past.

STELLA FOC

Henrik Sundberg Partner

Over 20 years in Corporate Finance leading companies across a range of sectors within media and technology.



Anders Wistrand

Founding Partner 20 years of experience from sport and media. Head of Sales Europe at IEC in Sports and managing key clients such as IAAF and WTA.

Per Lundquist Founding Partner

12 years of experience from sport and media. Director Sales & Acquisition at IEC in Sports up to 2013 and VP at Mavshack.

Richard Morling Head of Sales

12 years of experience from sport and media representing a number of the major agencies including IMG and Lagardère.

Teodor Broman

Business Coordinator New recruit to the team and joins

after business studies in Sweden and in the US.



Greger Larson

20 years in the industry advising broadcast and entertainment companies focusing on broadcasters, production and



Martin Larsson Partner

Over 12 years executing M&A deals within media and tech in London and Stockholm, primarily focusing iGaming, eCommerce and other digital businesses.



Jonathan Norman

Partner

20+ year career advising public and private companies, financial institutions on a range of transactions, in the US, Europe and Asia.





DEALMAKING EXPERTISE SPORT & MEDIA

With an extensive understanding and knowledge across the Sport & Media sectors, we work with blue chip clients and have access to all key trade partners.

WHAT WE BRING TO OUR CLIENTS



We work alongside our clients to craft convincing stories that will appeal to the specific perspective of the bidders.

We closely follow the trends, dynamics and strategies in our clients' markets, allowing for higher impact and reactivity.

We tailor the approach, timing and process to best cater with each of our client's needs and goals.

Thanks to past engagements and continuous business discussions, we have a strong access to all the strategic buyers.

We help increase competition amongst potential bidders, secure the best terms and maximise the value for the shareholders.

We help our clients every step of the way, from determining acquisition criteria to producing materials and negotiation.

We specialise in achieving premium valuations and the best results and terms for our clients.



GLOBAL GROWTH OF MEDIA RIGHTS VALUE

There has been strong growth in sport and media industry during the past period. The numbers of outlets airing live sport content are constantly increasing and rightsholders are asking for advise in the ever changing media landscape.



»CSM helped us to **raise the profile** and the value of our media rights property in the Finnish market. The media rights sales of Liiga to Telia definitely underlined a new era in the development of ice hockey in Finland.«

> **Riku Kallioniemi** CEO / Finnish Ice Hockey League

> > COLUMN STREET, STREET,

»CSM demonstrated highest level of professionalism and business sense when we rebuilt the SHL product leading up to our recent media rights tender process. **The execution was excellent and the end result outstanding**.«

> **Erik Strandmark** Director Media Rights / Swedish Ice Hockey League

»We built a great relationship over time and thanks to CSM's expertise we managed to bring GET Ligaen **to the next level in the Norwegian media landscape**.«

> Håkan Södergren CEO / Norsk Topphockey



COMMERCIAL SPORTS MEDIA

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